



**Oversight and Governance**

Chief Executive's Department  
Plymouth City Council  
Ballard House  
Plymouth PL1 3BJ

Please ask for Elliot Wearne-Gould  
T 01752 305155  
E [democraticservices@plymouth.gov.uk](mailto:democraticservices@plymouth.gov.uk)  
[www.plymouth.gov.uk](http://www.plymouth.gov.uk)

Published 03 March 2026

## **SCRUTINY MANAGEMENT BOARD**

Wednesday 11 March 2026  
5.00 pm

**Members:**

Councillor Coker, Chair

Councillor Finn, Vice Chair

Councillors Allison, Blight, Freeman, Gilmour, Holloway, Murphy, Poyser and Steel, and 'The Independents' Vacancy.

Members are invited to attend the above meeting to consider the items of business overleaf. For further information on attending Council meetings and how to engage in the democratic process please follow this link - [Get Involved](#)

**Tracey Lee**  
Chief Executive

## **Scrutiny Management Board**

### **1. Apologies**

To receive apologies for non-attendance submitted by Councillors.

### **2. Declarations of Interest**

Councillors will be asked to make any declarations of interest in respect of items on the agenda.

### **3. Minutes (Pages 1 - 26)**

To confirm the minutes of the previous meeting held on 12 November 2025.

### **4. Chair's Urgent Business**

To receive reports on business which in the opinion of the Chair, should be brought forward for urgent consideration.

### **5. Plymouth City Council Transformation Plan (Pre-Decision Scrutiny) (Pages 27 - 68)**

To consider the draft Cabinet report on the Plymouth City Council Transformation Plan ahead of its consideration by Cabinet.

### **6. Budget Scrutiny Recommendation Responses: (Pages 69 - 82)**

### **7. Finance Monitoring Report Month 10: (Pages 83 - 100)**

### **8. Risk Update: (Verbal Report)**

### **9. Leader's Forward Plan: (Pages 101 - 122)**

### **10. Update from Committee Chairs and Work Programmes (Pages 123 - 140)**

To receive updates from individual Chairs of their respective Scrutiny Committees and associated work programmes.

### **11. Work Programme (Pages 141 - 146)**

For discussion of items on the Scrutiny Management Board's Work Programme.

### **12. Action Log: (Pages 147 - 150)**